High Peak Borough Council

ECONOMY AND GROWTH SELECT COMMITTEE AGENDA

Date: **Thursday, 14 July 2022**

Time: **6.30 pm**

Venue: **Virtual Meeting**

You can view the agenda online by using a smart phone camera and scanning the code below:

6 July 2022

PART 1

1. Apologies for Absence

2. To receive Disclosures of Interest on any matters before the Committee

3. Any matters referred to the Committee under the call-in procedure

4. To approve the minutes of the previous meeting **(Pages 3 - 4)**

5. Green Town 20 mph trials Derbyshire - Presentation

6. UK Shared Prosperity Fund **(Pages 5 - 58)**

7. Levelling Up Fund - Oral update

8. Select Committee Work Programme **(Pages 59 - 60)**

9. Any questions referred to the Executive Member (Member Services to be advised of any questions at least 4 days prior to the meeting)

10. Exclusion of Press and Public

    To resolve that the press and public be excluded from the meeting during consideration of the following items of business as there may be disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act 1972

PART II

11. Exempt minutes of the previous meeting **(Pages 61 - 62)**

    (Paragraph 3 - Information relating to the financial or business affairs of any particular person (including the authority holding that information))

MARK TRILLO
EXECUTIVE DIRECTOR AND MONITORING OFFICER

<u>Membership of Economy and Growth Select Committee</u>

Councillor E Siddall (Chair)	Councillor L Grooby (Vice-Chair)
Councillor T Ashton	Councillor R Atkins
Councillor R Baker	Councillor S Gardner
Councillor M Hall	Councillor I Huddlestone
Councillor T Kemp	Councillor E Lawson
Councillor R Quinn	Councillor P Roberts

High Peak Borough Council

ECONOMY AND GROWTH SELECT COMMITTEE

Meeting:	**Thursday, 16 June 2022 at 6.30 pm in Virtual**
Present:	Councillor E Siddall (Chair)

Councillors T Ashton, R Atkins, R Baker, O Cross (substitute for S Gardner), L Grooby, M Hall, I Huddlestone, T Kemp, R Quinn, P Roberts and K Sizeland (substitute for E Lawson)

Councillors D Lomax, A McKeown, E Thrane, Todd and S Young were also in attendance.

Apologies for absence were received from Councillors S Gardner and E Lawson

22/49   APPOINTMENT OF CHAIRMAN AND VICE-CHAIRMAN FOR 2022/2023
(Agenda Item 2)

RESOLVED:
That Councillor Siddall be appointed Chair and Councillor Grooby be appointed Vice-Chair of the Committee for the 2022/23 Municipal Year.

22/50   TO RECEIVE DISCLOSURES OF INTEREST ON ANY MATTERS BEFORE THE COMMITTEE
(Agenda Item 3)

None.

22/51   ANY MATTERS REFERRED TO THE COMMITTEE UNDER THE CALL-IN PROCEDURE
(Agenda Item 4)

None.

22/52   TO APPROVE THE MINUTES OF THE PREVIOUS MEETING
(Agenda Item 5)

RESOLVED:
That the minutes of the meeting held on 24 March be approved as a correct record.

22/53   HERITAGE ACTION ZONE PUBLIC REALM CONSULTATION
(Agenda Item 6)

The report updated Members on the stages of development IBI Group Ltd are undertaking in order to reach an appropriate design proposal for Spring

Gardens public realm. This report will also seek to inform Members of the point at which consultation has been carried out with the FHSF Stakeholder Group and of the point at which others will be given an opportunity to review and comment on the proposals.

RESOLVED: That the contents of the report be noted.

22/54   SELECT COMMITTEE WORK PROGRAMME
(Agenda Item 7)

It was reported that a meeting of Chairs, including of Audit and Regulatory Committee, was being arranged to consider the work programme. An update on the UK Shared Prosperity Fund could be presented to the next meeting.

22/55   ANY QUESTIONS REFERRED TO THE EXECUTIVE MEMBER (MEMBER SERVICES TO BE ADVISED OF ANY QUESTIONS AT LEAST 4 DAYS PRIOR TO THE MEETING)
(Agenda Item 8)

The questions raised by Councillor Ashton and the Executive member responses had been included with the papers for the meeting.

RESOLVED:
That the questions and responses be noted.

22/56   EXCLUSION OF PRESS AND PUBLIC
(Agenda Item 9)

RESOLVED:
That the press and public be excluded from the meeting during consideration of the following items of business as there may be disclosure of exempt information as defined in Part I of the Local Government Act 1972.

22/57   NUTRIENT NEUTRALITY
(Agenda Item 10)

Consideration was given to advice from Natural England concerning exceedances of phosphorus pollution.

22/58   LEVELLING UP FUND & UK SHARED PROSPERITY FUND - ORAL UPDATE
(Agenda Item 11)

There was an oral update on the Levelling Up Fund and UK Shared Prosperity Fund.

The meeting concluded at 7.42 pm

CHAIRMAN

HIGH PEAK BOROUGH COUNCIL

Economy and Growth Select Committee

14ᵗʰ July 2022

TITLE:	**UK Shared Prosperity Fund**
EXECUTIVE COUNCILLOR:	**Councillor Damien Greenhalgh - Deputy Leader & Executive Councillor for Regeneration, Tourism and Leisure**
CONTACT OFFICER:	**Sarah Porru - Head of Regeneration**
WARDS INVOLVED:	**(All Wards)**

Appendices Attached:

Appendix 1   **Visual representation of the broad priorities and links to the Levelling Up agenda (PowerPoint).**
Appendix 2   **UKSPF interventions, outputs and outcomes.**
Appendix 3   **Challenges and opportunities discussion paper.**
Appendix 4   **Project ideas received**

1. **Reason for the Report**

   To provide an update on the preparation of the UKSPF Investment Plan.

2. **Recommendations**

2.1   It is recommended that the Economy & Growth Committee:

   - Note progress on the preparation of the UKSPF Investment Plan submission
   - Ensure that local priorities are represented where they will deliver some of the required interventions, outputs and outcomes.

3. **Executive Summary**

   3.1   The UK government Department for Levelling Up, Housing and Communities (DLUPHC) has launched the UK Shared Prosperity Fund (UKSPF) which succeeds the European Union structural funds (ERDF and ESF).

3.2   The primary goal of the UKSPF is to build pride in place and increase life   chances across the UK. There are three UKSPF investment priorities:-

- Communities and place;
- Supporting local business; and
- People and skills (from 2024/25 unless a voluntary/community sector project whose European Social Fund funding is due to end sooner).

3.3   A visual representation of the broad priorities and links to the Levelling Up agenda is shown in Appendix 1 (PowerPoint).

3.4   An allocation of funding has been made to High Peak Borough Council against which the Council has to deliver agreed interventions and outcomes.

3.5   In order to be able to draw down the allocation, an Investment Plan must   be submitted to DLUPHC by 1st August 2022 agreed by the Leader, the   Chief Executive and the Section 151 Officer.

3.6   A webinar will be held on 14th July to which a wide range of stakeholders   are invited to find out more about the fund.

4.   How this Report Links to Corporate Priorities

4.1   The interventions cover a wide range of potential activity and could contribute to:-

Aim 1: Supporting our communities to create a healthier, safer, cleaner High Peak

Aim 2: A responsive, smart, financially resilient and forward thinking council

Aim 3: Protect and create jobs by supporting economic growth, development and regeneration

Aim 4: Protect and improve the environment including responding to the climate emergency

5.   Alternative Options

5.1   There are no options to consider at this stage.

6.   Implications

6.1 Community Safety - (Crime and Disorder Act 1998)

UKSPF can contribute to the design and management of the built and landscaped environment to 'design out crime'.

6.2 Workforce

The Council will be required to programme manage the UKSPF and will need to consider capacity both to deliver and for procurement, consultation and financial management.

6.3 Equality and Diversity/Equality Impact Assessment

This report has been prepared in accordance with the Council's Diversity and Equality Policies.

6.4 Financial Considerations

The Council will be able to use up to 4% of their allocation by default to undertake necessary fund administration, such as project assessment, contracting, monitoring and evaluation and ongoing stakeholder engagement.

6.5 Legal

The milestones, expectations and timescales will be set out in a Memorandum of Understanding between DLUPHC and the Council. The Council should design their project selection and contracting processes so they have mechanisms to recover funding where beneficiaries do not comply with fund parameters, UK law or any local requirements.

6.6 Climate Change

UKSPF can contribute to supporting decarbonisation and improving the natural environment whilst growing the local economy and improvements to existing, community and neighbourhood infrastructure projects including those that increase communities' resilience to natural hazards, such as flooding. Under skills, it can fund green skills courses targeted around ensuring we have the skilled workforce to achieve the government's net zero and wider environmental ambitions.

6.7 Consultation

The Council is tasked with working with a diverse range of local and regional stakeholders, civil society organisations, employer bodies responsible for identifying local skills plans, and businesses or business representative groups to achieve Fund outcomes in their areas.

6.8 <u>Risk Assessment</u>

Risks to the Council are that the funding will not be allocated if we do not agree and submit an Investment Plan by 1st August.

7. **Background & Detail**

7.1 The UKSPF supports the UK government's wider commitment to level up all parts of the UK by delivering on each of the levelling up objectives:

1. Boost productivity, pay, jobs and living standards by growing the private sector, especially in those places where they are lagging.
2. Spread opportunities and improve public services, especially in those places where they are weakest.
3. Restore a sense of community, local pride and belonging, especially in those places where they have been lost.
4. Empower local leaders and communities, especially in those places lacking local agency.

7.2 The primary goal of the UKSPF is to build pride in place and increase life chances across the UK.

7.3 There are three UKSPF investment priorities:-

- Communities and place;
- Supporting local business; and
- People and skills (from 2024/25 unless a voluntary/community sector project whose European Social Fund funding is due to end sooner).

A visual representation of the broad priorities and links to the Levelling Up agenda is shown in Appendix 1 (PowerPoint).

7.4 Though the UKSPF is the replacement for European Funding (ERDF and ESF) the amounts available to continue business support and people and skills elements will be much reduced. Nationally, EU Structural Funds were worth £2.4 billion per year for a seven year programme, whilst UKSPF allocations are £2.6 billion over three years to 2024/25. Whilst European Funds were administered by LEPs (Local Enterprise Partnerships) UKSPF is to be administered at district/borough level in areas without an agreed devolved authority.

7.5 Whereas EU funding required match funding, usually of 50%, for UKSPF match funding is not mandated however the expenditure profile expects that we report on any match funding/leverage secured over the lifetime of the fund. The categories for reporting any match funding/leverage are other UK government funding, local authority contribution and third party funder.

7.6   Most EU funded projects were co-funded hence if not matched the size of the projects will reduce. There is no firm indication of what, if any, future government funding will be available as match for business support and skills other than from existing initiatives. It is unclear for example whether BEIS will continue to fund or co-fund programmes such as export advice, innovation, growth hubs and manufacturing programmes.

7.7   Funding Allocation

7.7.1   UKSPF is not a competitive bidding process but an allocation has been made against which the Council has to deliver agreed interventions and outcomes. The allocation:-

	2022/23	2023/24	2024/25	Total
High Peak	£292,727	£585,454	£1,533,891	£2,412,072

7.7.2   The allocation will comprise both revenue and capital funding and the Council can decide how to split providing that the below <u>minimums</u> for capital are included:-

	Capital minimum	Revenue
2022/23	10% (HP £29,273)	90%
2023/24	13% (HP £76,109)	87%
2024/25	20% (HP £306,778)	80%

7.7.3   As the interventions must end by March 2025 UKSPF will not be able to fund any large or complex capital projects however it may fund feasibility studies or preparatory steps towards these subject to some outcomes being delivered elsewhere in the programme. It should be noted that people and skills projects will not commence until 2024 and that most of this funding is backloaded to that year.

7.8   Management Fee

The Council will be able to use up to 4% of their allocation by default to undertake necessary fund administration, such as project assessment, contracting, monitoring and evaluation and ongoing stakeholder engagement.

4% management fee by year	2022/23	2023/24	2024/25	Total
High Peak	£11,709	£23,418	£61,356	£96,483

7.9   Timescales

7.9.1   The Council has registered on the portal where the Investment Form and associated intervention and outcomes spreadsheets are located for completion.

7.9.2 The Investment Plan submission window opened on 30 June 2022 and closes on 1 August 2022.

7.9.3 Spend can occur at risk from 1st April 2022 until the Investment Plan is approved (October potentially).

7.9.4 All interventions should end by March 2025.

7.9.5 The government has made £20,000 available to prepare the Investment Plan and due to current staffing constraints Mutual Ventures have been commissioned to assist with this work. Mutual Ventures have already gained an insight into the District as they have worked on the Levelling Up bid.

7.9.6 Potentially, ongoing engagement and consultation could be funded from UKSPF and a post created to conduct this work in future.

7.10 High Peak proposition

7.10.1 High Peak Borough Council must prioritise its preferred interventions and outcomes from the list of forty one potential UKSPF interventions and outcomes (Appendix 2), these should be based on logic and have supporting evidence to identify the challenges and opportunities they are addressing, for example if we choose a business start-up programme, that we have a relatively low number of new business starts in the Borough.

7.10.2 Initial work on identifying the challenges and opportunities has been undertaken by Mutual Ventures based on evidence supplied. Appendix 3 shows some of the challenges and opportunities identified.

7.10.3 Ideas for projects are already coming forward, though these have not been solicited, however these will be subject to procurement. It should be noted that at this stage we are not commissioning projects however we need an indication of projects in order to be able to complete the expenditure and outcome spreadsheets. Appendix 4 lists the ideas and proposals already received.

7.11 Consultation and engagement

7.11.1 Consultation must take place and the support of the MPs obtained. Consultation can include existing prior consultations and/or new.

7.11.2 The Council must establish a delivery partnership to oversee the programme.

7.11.3 A webinar is planned for 14th July to which a wide range of stakeholders are invited to find out more about the fund.

7.11.4 The list below is a guide for the types of groups that should be represented on the local partnership groups. The precise composition will be for each place to determine, based on their needs – care

should be taken to avoid conflict of interest as many of these organisations may also be potential delivery bodies :

- Representatives from the lead local authority (this may also include neighbouring authorities or constituent authorities where relevant and to maximise alignment)
- Local businesses and investors (large employers and small and medium sized employers)
- Business support providers or representatives, including sectoral representatives relevant to the place (for example – cluster bodies, tourism organisations)
- Local partnership boards and strategic bodies where relevant (for example, Local Enterprise Partnerships or Local Skills Improvement Partnerships in England, City and Growth Deal partners in Scotland, Wales and Northern Ireland)
- Regional representatives of arms-length bodies of government where appropriate
- Prominent local community & faith organisations
- Voluntary, sector social enterprise and civil society organisations
- Rural representatives unless there are no rural communities within the area
- Education and skills providers – for example higher education institutions and further education colleges, adult learning providers
- Employment experts and providers – for example Jobcentre Plus representatives and employment related service providers
- Nature, environmental or associated representatives
- Public health representatives
- Police and crime representatives (such as Police and Crime Commissioners where relevant)
- Members of Parliament where appropriate
- Representatives of the UK government may also attend and can provide access to specific expertise where this is needed.

7.11.5 Members of the UK Parliament should be closely engaged in the design and delivery of the Fund. In most cases, all MPs in the area should be invited to join the local partnership group. They should provide an advisory role to the Council, reviewing the investment plan prior to submission to UK government for sign-off. Each plan will need to detail the MPs involved in the local partnership group and whether each are supportive of the final plan submitted to the UK government for consideration.

7.12   Programme Management

7.12.1 The Council will receive the area's allocation to manage, including assessing and approving applications, processing payments and day-to-day monitoring. Individual local authorities or other public bodies within the strategic geography may take lead responsibility for a

particular UKSPF intervention or policy, either delivered locally or for the wider geography, where this reflects the right approach to local needs. While the Council will retain overall responsibility, they can allocate a proportion of their administration budget to individual authorities or bodies in these circumstances.

7.12.2 There are some areas of the programme management, for example business support and people and skills interventions, that could be managed collaboratively with neighbouring authorities to reduce administration costs and provide best value. Subject to approval, it may represent best value for example, if the business support and people and skills priorities were managed collectively where existing delivery partnerships could be adapted.

7.12.3 A proposal has been received that a joint programme management board for local business initiaves be established with Derbyshire Dales District Council as previously this worked well under the Peak Leader programme.

7.12.4 There will also be Communities and Place projects delivered directly by each Local Authority based on their differing challenges.

7.13   Completing the Investment Plan

DULHC do not require information on a project by project basis however they will need the proposed split between interventions and the total outcomes by intervention. (see Appendices 2/3).

It is necessary to have some indicative project ideas therefore to be able to complete the outcomes and interventions spreadsheet. It should be noted however that projects must be procured according to our own procurement strategy.

7.14   Procurement

7.14.1 The Council will have flexibility over how they deliver the Fund. They may wish to use a mix of competitions for grant funding (which is the default approach set out in Cabinet Office Grants Standards), procurement, commissioning or deliver some activity through in-house teams. For example, some community level interventions may require a commissioning or in-house approach, recognising that competitions for grant may create barriers to participation in left behind communities.

7.14.2 All spend associated with the Fund must be assessed by the Council in advance to ensure that proposed investment is compliant with Public Contracts Regulations 2015 and follows local constitution and grant rules, processes and procedures as and where relevant.

7.14.3 The Council should also design their project selection and contracting processes so they have mechanisms to recover funding where beneficiaries do not comply with fund parameters, UK law or any local requirements.

7.15   The Investment Plan

7.15.1 The Investment plan features three broad stages:-

1. **Local context:** an opportunity for places to set out their local evidence of opportunities and challenges through the lens of the three investment priorities for UKSPF.

2. **Selection of outcomes and interventions:** where places will identify the outcomes they wish to target based on local context, and the interventions they wish to prioritise, under each investment priority, from the menu of options. These should be clearly linked to local opportunities and challenges. (See Appendix 2 for interventions and outcomes).

3. **Delivery**: this will represent the most detailed stage of the investment plans and is broken down into the following:

   a) Approach to delivery and governance: where the Council outlines the structures and processes that will support the delivery of their chosen interventions. DLUPHC expect the Council to set out the engagement they have undertaken as part of the development of their Plan, including their engagement with MPs.
   b) How the Council intends to collaborate with other places in the delivery of specific interventions – for example with neighbouring places, or with places across the UK with common needs or challenges.
   c) Expenditure and deliverables: detailing what the Council wish to deliver with their investment plan, including the spend profile for the three years of the fund as well as outputs and outcomes figures, and where places have already identified specific projects they wish to fund under each of the investment priorities.
   d) Capability and resource: to allow places to outline the resource they have to manage and work on UKSPF, as well as their capability and previous experience of delivering similar funds.

8.   Next steps

8.1   A stakeholder webinar will be held on 14th July.

8.2   Decisions on delivery partnerships must be determined.

8.3   To complete and submit the Investment Plan by 1st August.

The Investment Plan requires approval from the:

- Leader
- Chief Executive Officer
- Section 151 Officer

Neil Rodgers
Executive Director (Place)

**Web Links and
Background Papers**

Guidance
UK Shared Prosperity Fund: prospectus

Contact details

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Regeneration Officer
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UK Shared Prosperity Fund

Interventions, Objectives, Outcomes and Outputs –

England

Version 1
April 2022

Interventions, Objectives, Outputs and Outcomes

To access their allocation, each place will be asked to develop a UKSPF plan that addresses three questions:

- **Local context**: an opportunity for places to set out their local evidence of opportunities and challenges through the lens of the three investment priorities for UKSPF.
- **Selection of outcomes and interventions**: where places will identify the outcomes they wish to target based on local context, and the interventions they wish to prioritise, under each investment priority, from the menu of options. These should be clearly linked to local opportunities and challenges.
- **Delivery**: this will represent the most detailed stage of the investment plans.

Within the context of the Fund's aims, each place will have flexibility to invest across a range of activities that represent the right solutions to improve local pride in place, increase life chances, to help spread and create opportunity, and a sense of community and belonging. The balance of priorities should reflect local need and opportunity. It should build on existing national provision to create the optimal mix of support for each place. This flexible approach represents a key shift from the previous EU system.

These interventions will be set out in an investment plan submitted to the UK Government.

In their plans, places will select outputs and outcomes relevant to each UKSPF investment priority. Places will set out measurable outcomes that reflect local needs and opportunities. These should inform the interventions they wish to deliver. Places will be able to choose from investment across three investment priorities of communities and place, local business and people and skills. This will allow lead local authorities, local partners, the UK Government, and the devolved administrations to monitor progress.

UKSPF Interventions, Objectives, Outcomes and Outputs Table – England

ENGLAND						
Investment Priority	**Interventions**	**Example projects**	**Objectives**	**Indicative Outputs**	**Indicative Outcomes**	**LUWP Missions**
Communities and Place	E1: Funding for improvements to town centres and high streets, including better accessibility for disabled people, including capital spend and running costs.	▪ Regenerating a town square ▪ Public realm improvements, for example street art, street furniture or other decorative improvements ▪ Regenerating a town square or high street ▪ The delivery of outreach/engagement/participatory programmes for community spaces, including youth centres and public libraries	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects. Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and innovative approaches to crime prevention.	▪ Number and m2 of commercial buildings developed or improved ▪ Amount of rehabilitated land or premises ▪ Amount of public realm created or improved ▪ Amount of low or zero carbon energy infrastructure installed ▪ Number of decarbonisation plans developed ▪ Sqm of land made wheelchair accessible/step free	▪ Jobs created ▪ Jobs safeguarded ▪ Increase footfall ▪ Increased visitor numbers ▪ Reduced vacancy rates ▪ Greenhouse gas reductions ▪ Improved perceived/experienced accessibility ▪ Improved perception of facilities/amenities	Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
	E2: Funding for new, or improvements to existing, community and neighbourhood infrastructure projects including those that increase communities' resilience to natural hazards, such as flooding. This could	▪ The delivery of events programmes for community spaces, including youth centres and public libraries ▪ Building new or updating existing defences to increase communities' resilience to natural hazards like flooding or costal erosion	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community	▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants ▪ Number of organisations receiving non-financial support ▪ Number of neighbourhood improvements undertaken	▪ Jobs created ▪ Jobs safeguarded ▪ Greenhouse gas reductions ▪ Increased users of facilities/amenities ▪ Improved perception of facility/infrastructure project ▪ Improved perception of facilities/amenities	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.

	cover capital spend and running costs.		infrastructure and local green space, and community-led projects. Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and innovative approaches to crime prevention.	▪ Number of facilities supported/created ▪ Number of local events or activities supported ▪ Amount of low or zero carbon energy infrastructure installed ▪ Number of properties better protected from flooding and coastal erosion	▪ Increased number of properties better protected from flooding and coastal erosion	Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
	E3: Creation of and improvements to local green spaces, community gardens, watercourses and embankments, along with incorporating natural features into wider public spaces.	▪ Development of a new park, particularly in areas with the least access to greenspace ▪ Development of a new community garden ▪ Improvements to a canal towpath, particularly in more deprived neighbourhoods ▪ Urban/riparian tree planting ▪ Changes to management of green spaces, verges etc. ▪ Regeneration of existing parks or community gardens, particularly in areas with poor quality parks and gardens ▪ Improving access to existing parks	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects. Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and	▪ Amount of rehabilitated land or premises ▪ Sqm of land made wheelchair accessible/step free ▪ Amount of public realm created or improved ▪ Number of facilities supported/created ▪ Amount of green or blue space created or improved ▪ Amount of new or improved cycleways or paths ▪ Number of neighbourhood improvements undertaken ▪ Number of trees planted	▪ Increased footfall ▪ Increased visitor numbers ▪ Increased use of cycleways or paths ▪ Jobs created ▪ Improved perception of facilities/amenities ▪ Increased users of facilities/amenities ▪ Improved perceived/experienced accessibility	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing. Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top

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			innovative approaches to crime prevention.			performing and other areas closing. Mission 7. By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by five years
	E4: Enhanced support for existing cultural, historic and heritage institutions that make up the local cultural heritage offer.	• The development, restoration or refurbishment of local natural, cultural and heritage assets and sites • The delivery of outreach, engagement and participatory programmes for these local assets and sites	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects. Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and innovative	• Number of organisations receiving financial support other than grants • Number of organisations receiving grants • Number of organisations receiving non-financial support • Amount of rehabilitated land or premises • Amount of public realm created or improved • Number of facilities support/created • Number of Tourism, Culture or heritage assets created or improved • Number of events/participatory programmes • Amount of green or blue space created or improved	• Increased visitor numbers • Increased footfall • Improved perception of facilities/amenities • Improved perceived/experienced accessibility • Increased affordability of events/entry	Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.

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				approaches to crime prevention.		
		E5: Design and management of the built and landscaped environment to 'design out crime'.	▪ Promoting the active use of streets and public spaces throughout the daytime and evening ▪ Improvements to streetlighting ▪ Installation of new CCTV	Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and innovative approaches to crime prevention.	▪ Amount of public realm created or improved ▪ Amount of new or improved cycleways or paths ▪ Number of neighbourhood improvements undertaken	▪ Increased footfall ▪ Increased use of cycleways or paths ▪ Improved perception of safety ▪ Reduction in neighbourhood crime	Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
		E6: Support for local arts, cultural, heritage and creative activities.	▪ Funding for maker spaces ▪ Funding for local art galleries/museums/libraries for exhibitions ▪ Support for displays for artists to showcase work ▪ Locally-led music and theatre performances, tours, author events and film screenings ▪ Funding for cultural, heritage and creative events ▪ Support for outreach/engagement/participatory programmes as part of wider local arts, cultural, heritage and creative activities ▪ Support for the establishment/development of cultural/heritage collaborative networks to share knowledge locally	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Number of potential entrepreneurs provided assistance to be business ready ▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants ▪ Number of organisations receiving non-financial support ▪ Number of local events or activities supported ▪ Number of volunteering opportunities supported	▪ Jobs created ▪ Jobs safeguarded ▪ Increased footfall ▪ Increased visitor numbers ▪ Improved engagement numbers ▪ Improved perception of facilities/amenities ▪ Number of community-led arts, cultural, heritage and creative programmes as a result of support ▪ Improved perception of events	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing. Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap

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					between top performing and other areas closing.
	E7: Support for active travel enhancements in the local area.	▪ Creation of new foot paths and cycle paths, particularly in areas of health need ▪ Upgrading of existing foot paths and cycle paths, particularly in areas of health need	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Amount of new or improved cycleways or paths ▪ Number of neighbourhood improvements undertaken ▪ Amount of public realm created or improved ▪ Number of facilities supported/created ▪ Amount of green or blue space created or improved	▪ Increased use of cycleways or paths	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing. Mission 7. By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by five years
	E8: Funding for the development and promotion of wider campaigns which encourage people to visit and explore the local area.	▪ Campaigns promoting the local area and its culture/heritage/leisure/visitor offer to residents and visitors ▪ Campaigns to encourage visitors from further afield to visit and stay in the region, collaborating with other places where appropriate	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants ▪ Number of people reached ▪ Number of organisations receiving non-financial support	▪ Increased footfall ▪ Increased visitor numbers ▪ Increased number of web searches for a place ▪ Reduced vacancy rates	Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing

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					and other areas closing.
E9: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places.	▪ Funding for local volunteering groups, such as youth charities, carers groups or refugee support groups ▪ Support for people to develop volunteering and/or social action projects locally	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants ▪ Number of local events or activities supported ▪ Number of volunteering opportunities supported ▪ Number of projects ▪ Number of organisations receiving non-financial support	▪ Improved engagement numbers ▪ Volunteering numbers as a result of support	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.
E10: Funding for local sports facilities, tournaments, teams and leagues; to bring people together.	▪ Renovation/maintenance of existing sports facilities ▪ Support for community sports leagues ▪ Regeneration of an unused area to build sports facilities ▪ Creation of new 3G sports pitches and other sports facilities	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Number of facilities supported/created ▪ Number of tournaments/leagues/teams supported ▪ Levels of participation in sports and recreational activities at facilities that have benefitted from funding (based on registered players/teams)	▪ Improved perception of events ▪ Improved perception facilities/amenities ▪ Increased users of facilities/amenities	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing. Mission 7. By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by five years
E11: Investment in capacity building and infrastructure support for local civil society	▪ Funding for community spaces, such as village halls, libraries or community centres for local civil society and community groups to use.	Strengthening our social fabric and fostering a sense of local pride and belonging, through	▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants	▪ Number of new or improved community facilities as a result of support	Mission 8: By 2030, well-being will have improved in every area of

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and community groups.	▪ Training programmes to support local civil society and community group leaders.	investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Number of organisations receiving non-financial support ▪ Number of Tourism, Culture or heritage assets created or improved ▪ Number of people attending training sessions ▪ Number of facilities supported/created ▪ Amount of green or blue space created or improved	▪ Improved engagement numbers	the UK, with the gap between top performing and other areas closing. Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
E12: Investment in community engagement schemes to support community involvement in decision making in local regeneration.	▪ Programmes to encourage participation in local democracy, for example information events on how to become a local councillor or developing youth participation in decision making.	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.	▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants ▪ Number of organisations receiving non-financial support ▪ Number of volunteering opportunities supported ▪ Number of people reached ▪ Number of local events or activities supported	▪ Improved engagement numbers	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing. Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and

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					community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
E13: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change.	▪ Programmes/campaigns to encourage uptake of energy efficiency measures for homes, including water pumps and increased insulation.	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects. Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and innovative approaches to crime prevention.	▪ Number of people reached ▪ Number of organisations receiving financial support other than grants ▪ Number of organisations receiving grants ▪ Number of organisations receiving non-financial support ▪ Number of households receiving support ▪ Number of households supported to take up energy efficiency measures	▪ Greenhouse gas reductions ▪ Increased take up of energy efficiency measures	Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
E14: Funding to support relevant feasibility studies.		Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical,	▪ Number of feasibility studies supported	▪ Increased number of projects arising from funded feasibility studies	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top

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			cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.

Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted improvements to the built environment and innovative approaches to crime prevention. | | | performing and other areas closing.

Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing. |
| | E15: Investment and support for digital infrastructure for local community facilities. | | Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects.

Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through targeted | ▪ Number of organisations receiving financial support other than grants
▪ Number of organisations receiving grants
▪ Number of organisations receiving non-financial support
▪ Number of facilities supported/created | ▪ Number of new or improved community facilities as a result of support
▪ Improved perception of facility/infrastructure project
▪ Number of premises with improved digital connectivity | Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing. |

Investment Priority	Interventions	Example projects	Objectives	Indicative Outputs	Indicative Outcomes	LUWP Missions
		improvements to the built environment and innovative approaches to crime prevention.				
Supporting Local Business	E16: Investment in open markets and improvements to town centre retail and service sector infrastructure, with wrap around support for small businesses.	▪ Funding to support the establishment and ongoing running of a new open air market ▪ Business support activity for entrepreneurs	Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.	▪ Number of local markets supported ▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving non-financial support ▪ Number of businesses receiving grants ▪ Number of potential entrepreneurs provided assistance be business ready	▪ Jobs created ▪ Jobs safeguarded ▪ Number of new businesses created ▪ Increased footfall ▪ Increased visitor numbers ▪ Reduced vacancy rates ▪ Improved perception of markets ▪ Increased business sustainability ▪ Increased number of businesses supported	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing.
	E17: Funding for the development and	▪ Development of local visitor trails and tours	Creating jobs and boosting	▪ Number of businesses receiving grants	▪ Jobs created ▪ Jobs safeguarded	Mission 1: By 2030, pay,

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| | Grants for the development, promotion and upkeep of local tourist attractions · Development of other local visitor experiences based around the local offer | community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. | · Number of businesses receiving financial support other than grants · Number of businesses receiving non-financial support · Number of Tourism, Culture or heritage assets created or improved · Number and m2 of commercial buildings developed or improved · Number of people reached · Number of local events or activities supported | · Increased footfall · Increased visitor numbers · Increase in visitor spending · Increased amount of investment · Improved perception of attractions | employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.

Mission 9: By 2030, pride in place, such as people's satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between top performing and other areas closing. |
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| promotion (both trade and consumer) of the visitor economy, such as local attractions, trails, tours and tourism products more generally. | | | | | |
| E18: Supporting Made Smarter Adoption: Providing tailored expert advice, matched grants and leadership training to enable manufacturing SMEs to adopt industrial digital technology solutions including artificial intelligence; robotics | · Wraparound support to help SME manufacturers adopt industrial digital technology solutions such as AI and robotics · Impartial, expert advice to support business planning and digital roadmapping · Specialist leadership and management training focused on industrial digitalisation with an emphasis on peer learning, network building and collaboration | Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible | · Number of businesses receiving grants · Number of businesses receiving financial support other than grants · Number of businesses receiving non-financial support · Number of people attending training sessions | · Number of businesses introducing new products to the firm · Number of organisations engaged in new knowledge transfer activity · Number of premises with improved digital connectivity | Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive |

and autonomous systems; additive manufacturing; industrial internet of things; virtual reality; data analytics. The support is proven to leverage high levels of private investment into technologies that drive growth, productivity, efficiency and resilience in manufacturing.	▪ Match funded grants to enable firms to buy and implement new industrial digital technology solutions	improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.		▪ Number of businesses adopting new to the firm technologies or processes ▪ Increased amount of investment	city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
E19: Increasing investment in research and development at the local level. Investment to support the diffusion of innovation knowledge and activities. Support the commercialisation	▪ Research and development grants for local organisations, for example universities ▪ Grants to encourage and support partnership working between organisations locally and regionally	Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support	▪ Number of potential entrepreneurs provided assistance to be business ready ▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving grants	▪ Number of new to market products ▪ Number of new businesses created ▪ Number of organisations engaged in new knowledge transfer activity	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each

of ideas, encouraging collaboration and accelerating the path to market so that more ideas translate into industrial and commercial practices.	▪ Funding to support the development of sector clusters and high growth ecosystems	for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.	▪ Number of businesses receiving non-financial support	▪ Increased amount of low or zero carbon energy infrastructure installed ▪ Greenhouse gas reductions ▪ Number of businesses adopting new to the firm technologies or processes ▪ Number of businesses with improved productivity ▪ Number of businesses introducing new products to the firm	containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
E20: Research and development grants supporting the development of innovative products and services.	▪ Research and development grants for new product, services and markets	Creating jobs and boosting community cohesion, through investments that build on existing	▪ Number of businesses receiving grants ▪ Number of businesses receiving financial support other than grants	▪ Number of new to market products ▪ Number of R&D active businesses ▪ Number of businesses adopting new to the	Mission 1: By 2030, pay, employment and productivity will have risen

			industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.	▪ Number of businesses receiving non-financial support	firm technologies or processes ▪ Increased amount of investment ▪ Number of organisations engaged in new knowledge transfer activity ▪ Number of businesses adopting new or improved products or services	in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
	E21: Funding for the development and support of appropriate	▪ Funding for innovation and technology facilities in the local area	Creating jobs and boosting community	▪ Number of businesses receiving non-financial support	▪ Jobs created ▪ Jobs safeguarded	Mission 1: By 2030, pay, employment

	innovation infrastructure at the local level.		cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.	▪ Number of businesses receiving financial support other than grants ▪ Number of potential entrepreneurs provided assistance to be business ready	▪ Number of new businesses created ▪ Number of businesses adopting new to the firm technologies or processes ▪ Number of businesses with improved productivity ▪ Number of new to market products ▪ Number of businesses introducing new products to the firm	and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.

	E22: Investing in enterprise infrastructure and employment/innovation site development projects. This can help to unlock site development projects which will support growth in places.	▪ Funding to support the development of new business sites ▪ Accelerator and incubator provision to support businesses to innovate, scale and reach new investment	Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and	▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving grants ▪ Number of businesses receiving non-financial support ▪ Amount of rehabilitated land or premises ▪ Number and m2 of commercial buildings developed or improved ▪ Number of potential entrepreneurs provided assistance to be business ready	▪ Jobs created ▪ Jobs safeguarded ▪ Number of new businesses created ▪ Reduced vacancy rates ▪ Number of premises with improved digital connectivity ▪ Number of businesses adopting new to the firm technologies or processes ▪ Increased amount of investment	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and

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			techniques, and start or grow their exports.			productivity growth.
	E23: Strengthening local entrepreneurial ecosystems, and supporting businesses at all stages of their development to start, sustain, grow and innovate, including through local networks.	▪ Strengthening local entrepreneurial ecosystems and connecting businesses to wider support on, for example, innovation, trade and skills ▪ Establishing local peer-to-peer networking/support and learning to improve sharing of best practice ▪ Development of evidence-based regional entrepreneurial support, led by entrepreneurs, risk capital providers, corporates, academia and government	Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy	▪ Number of potential entrepreneurs provided assistance to be business ready ▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving grants ▪ Number of businesses receiving non-financial support ▪	▪ Jobs created ▪ Jobs safeguarded ▪ Number of new businesses created ▪ Number of businesses adopting new to the firm technologies or processes ▪ Increased number of businesses engaged in new markets ▪ Number of businesses with improved productivity ▪ Number of businesses introducing new products to the firm	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.

			efficient and low carbon technologies and techniques, and start or grow their exports.			
	E24: Funding for new and improvements to existing training hubs, business support offers, 'incubators' and 'accelerators' for local enterprise (including social enterprise) which can support entrepreneurs and start-ups through the early stages of development and growth by offering a combination of services including account management, advice, resources, training, coaching, mentorship and access to workspace.	▪ Funding to establish a new local business accelerator/growth programme ▪ Funding to support local business support offers	Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-	▪ Number of businesses receiving grants ▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving non-financial support ▪ Number of potential entrepreneurs provided assistance to be business ready	▪ Jobs created ▪ Jobs safeguarded ▪ Number of new businesses created ▪ Number of businesses adopting new to firm technologies or processes ▪ Increased amount of investment ▪ Number of businesses introducing new products to the firm ▪ Number of organisations engaged in new knowledge transfer activity ▪ Number of early stage firms which increase their revenue following support ▪ Number of R&D active business	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector

		firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.			investment over the long term to stimulate innovation and productivity growth.
	E25: Grants to help places bid for and host international business events and conferences that support wider local growth sectors.	▪ Grants to bid for, secure and hold a conference for a leading sector locally	Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.	▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving grants ▪ Number of businesses receiving non-financial support ▪ Number of events/participatory programmes	▪ Increased visitor numbers ▪ Increased number of businesses engaged in new markets ▪ Increased amount of investment ▪ Increased number of businesses supported ▪ Number of organisations engaged in new knowledge transfer activity	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
	E26: Support for growing the local social economy, including community businesses,	▪ Training schemes for local people looking to set up a new co-operative business	Creating jobs and boosting community cohesion, through investments that build on existing	▪ Number of people attending training sessions ▪ Number of businesses receiving financial support other than grants	▪ Jobs created ▪ Jobs safeguarded ▪ Number of new businesses created	Mission 1: By 2030, pay, employment and productivity will have risen

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	cooperatives and social enterprises.		industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth.	▪ Number of businesses receiving grants ▪ Number of businesses receiving non-financial support ▪ Number of potential entrepreneurs provided assistance to be business ready	▪ Increased number of businesses engaged in new markets ▪ Increased amount of investment	in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
	E27: Funding to develop angel investor networks nationwide.	▪ Funding to establish a local angel investor network	Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through	▪ Number of angel investors in the local area ▪ Number of businesses receiving angel investment ▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving grants ▪ Number of angel investors engaged ▪ Number of potential entrepreneurs provided assistance to be business ready	▪ Jobs created ▪ Number of new businesses created ▪ Increased number of businesses engaged in new markets ▪ Increased business sustainability ▪ Increased amount of investment	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic

			interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.			public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
	E28: Export Grants to support businesses to grow their overseas trading, supporting local employment.	▪ DIT Internationalisation Fund, which provided match funding grants of up to £9,000 per business to enable them to fund support for an agreed export strategy. The DIT-funded International Trade Adviser network acts as the entry point to support businesses in developing their export strategy and applying to the Internationalisation Fund.	Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.	▪ Number of businesses receiving grants ▪ Number of businesses engaged in new markets	▪ Jobs created ▪ Jobs safeguarded ▪ Number of businesses increasing their export capability	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.

| | | E29: Supporting decarbonisation and improving the natural environment whilst growing the local economy. Taking a whole systems approach to invest in infrastructure to deliver effective decarbonisation across energy, buildings and transport and beyond, in line with our legally binding climate target. Maximising existing or emerging local strengths in low carbon technologies, goods and services to take advantage of the growing global opportunity. | ▪ Funding for net zero initiatives for local business | Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities.

Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to share knowledge, expertise and resources, and stimulate innovation and growth.

Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and | ▪ Number of businesses receiving financial support other than grants
▪ Number of businesses receiving grants
▪ Number of businesses receiving non-financial support
▪ Amount of low or zero carbon energy infrastructure installed
▪ Number of decarbonisation plans developed | ▪ Jobs created
▪ Jobs safeguarded
▪ Number of new businesses created
▪ Number of premises with improved digital connectivity
▪ Greenhouse gas reductions
▪ Number of businesses adopting new to the firm technologies or processes | Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.

Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and |
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			techniques, and start or grow their exports.			productivity growth.
	E30: Business support measures to drive employment growth, particularly in areas of higher unemployment.		Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities.	▪ Number of businesses receiving financial support other than grants ▪ Number of businesses receiving non-financial support other than grants ▪ Number of businesses receiving non-financial support	▪ Jobs created ▪ Increased number of businesses supported ▪ Increased business sustainability	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
	E31: Funding to support relevant feasibility studies.		Creating jobs and boosting community cohesion, through investments that build on existing industries and institutions, and range from support for starting businesses to visible improvements to local retail, hospitality and leisure sector facilities. Promoting networking and collaboration, through interventions that bring together businesses and partners within and across sectors to	▪ Number of feasibility studies supported	▪ Increased number of projects arising from funded feasibility studies	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 2: By 2030, domestic public investment in R&D outside of the Greater South East will

			share knowledge, expertise and resources, and stimulate innovation and growth. Increasing private sector investment in growth-enhancing activities, through targeted support for small and medium-sized businesses to undertake new-to-firm innovation, adopt productivity-enhancing, energy efficient and low carbon technologies and techniques, and start or grow their exports.			increase by at least 40%, and over the Spending Review period by at least one third. This additional government funding will seek to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
	E32: Investment in resilience infrastructure and nature based solutions that protect local businesses and community areas from natural hazards including flooding and coastal erosion.	▪ Funding for schemes that better protect local businesses from flooding and coastal erosion	Strengthening our social fabric and fostering a sense of local pride and belonging, through investment in activities that enhance physical, cultural and social ties and amenities, such as community infrastructure and local green space, and community-led projects. Building resilient and safe neighbourhoods, through investment in quality places that people want to live, work, play and learn in, through	▪ Number of properties better protected from flooding and coastal erosion	▪ Jobs created ▪ Jobs safeguarded ▪ Increased number of properties better protected from flooding and coastal erosion	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.

Investment Priority	Interventions	Example projects	Objectives	Indicative Outputs	Indicative Outcomes	LUWP Missions
			targeted improvements to the built environment and innovative approaches to crime prevention.			
People and Skills	*Supporting economically inactive people to overcome barriers to work by providing cohesive, locally tailored support including access to basic skills.*					
	E33: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment, supplemented by additional and/or specialist life and basic skills (digital, English, maths* and ESOL) support where there are local provision gaps. This provision can include project promoting the importance of work to help people to live healthier and more independent lives, alongside building future financial resilience and wellbeing. Beyond that, this intervention will also contribute to building community cohesion and facilitate greater shared civil pride, leading to better integration for those benefitting from ESOL support.	▪ Personalised and intensive support delivered through keyworkers, including referrals to relevant local training, skills and specialised support ▪ Areas investing in the keyworker function may also procure additional services, offering life skills and basic skills support, where there are gaps in local provision ▪ Basic skills delivered in alternative or novel settings. Maths and English up to Level 1, ESOL courses and essential digital skills ▪ Supported employment provision and placements for individuals with health and disability needs, including person-centred vocational profiling ▪ Support groups for people with similar health barriers to share personal experiences, coping strategies, or information about their conditions ▪ Counselling and advice services, including tailored work-focused mental health support, to help individuals with coping strategies and support plans for transition into work ▪ Financial support to enrol onto courses and complete qualifications, debt advice to help manage money, housing support, financial support for clothes or travel, and childcare support	Supporting people furthest from the labour market to overcome barriers to work by providing cohesive, locally tailored support, including access to basic skills.	▪ Number of economically inactive people engaging with keyworker support services ▪ Number of economically inactive people supported to engage with the benefits system ▪ Number of socially excluded people accessing support ▪ Number of people supported to access basic skills ▪ Number of people accessing mental and physical health support leading to employment ▪ Number of people supported to engage in job-searching ▪ Number of people receiving support to gain employment ▪ Number of people receiving support to sustain employment ▪ Effective working between keyworkers and additional services	▪ Number of economically inactive individuals in receipt of benefits they are entitled to following support ▪ Increased active or sustained participants of UKSPF beneficiaries in community groups (and/or) increased employability through development of interpersonal skills ▪ Increased proportion of participants with basic skills (English, maths, digital and ESOL) ▪ Number of people in supported employment (and) number of people engaging with mainstream healthcare services ▪ Number of people sustaining engagement with keyworker support and additional services ▪ Number of people engaged in job-searching following support	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.

	Expected cohorts include, but are not limited to people aged over 50, people with a disability and health condition, women, people from an ethnic minority, young people not in education, employment or training and people with multiple complex needs (homeless, care leavers, ex/offenders, people with substance abuse problems and victims of domestic violence). *via Multiply.	▪ Enrichment activities for the socially isolated delivered in community centres such as sports, arts and other interactive activities. Volunteering and work experience opportunities to improve opportunities and promote wellbeing ▪ Referrals to services that offer a holistic approach to substance misuse treatment ▪ Specialist outreach for housing or those with criminal backgrounds ▪ Person-centred emotional, practical or financial support for carers, and advice on how to balance caring and work responsibilities, or support around health and wellbeing			▪ Number of people in employment, including self-employment, following support ▪ Number of people sustaining employment for 6 months ▪ Increased employment, skills and/or UKSPF objectives incorporated into local area corporate governance	
*Supporting people furthest from the labour market through access to basic skills.*						
	E34: Courses including basic skills (digital, English, maths (via Multiply) and ESOL), and life skills and career skills** provision for people who are unable to access training through the adult education budget or wrap around support detailed above. Supplemented by financial support for learners to enrol onto courses and complete qualifications. Beyond that, this intervention will also contribute to building community cohesion and facilitate greater shared civil pride, leading to better		Supporting people furthest from the labour market to overcome barriers to work by providing cohesive, locally tailored support, including access to basic skills.	▪ Number of people supported to engage in life skills ▪ Number of people supported onto a course through providing financial support	▪ Number of people in education/training ▪ Number of people in employment, including self-employment, following support ▪ Increased number of people with basic skills (English, maths, digital and ESOL) ▪ Fewer people facing structural barriers into employment and into skills provision	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 6: By 2030, the number of people successfully completing high-quality

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	integration for those benefitting from ESOL support. **where not being met through Department for Work and Pensions provision.					skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
	E35: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing.		Supporting people furthest from the labour market to overcome barriers to work by providing cohesive, locally tailored support, including access to basic skills.	▪ Number of people supported to participate in education ▪ Number of volunteering opportunities supported ▪ Number of people taking part in work experience programmes	▪ Increased number of people familiarised with employers' expectations, including, standards of behaviour in the workplace ▪ Fewer people facing structural barriers into employment and into skills provision	Mission 8: By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.
	E36: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online.	▪ Support for activities to increase people's motivation and confidence in getting online, such as through Bring Your Own Device sessions at libraries ▪ Provision of devices for digitally excluded people, accompanied by essential digital skills courses delivered at local community centres or libraries	Supporting local areas to fund gaps in local skills provision to support people to progress in work, and supplement local adult skills provision e.g. by providing additional volumes; delivering provision through wider range of routes or enabling more	▪ Number of people supported to access basic skills ▪ Number of people supported to engage in life skills	▪ Number of people gaining a qualification following support	Mission 6: By 2030, the number of people successfully completing high-quality skills training will have significantly increased in every area of the UK. In England, this will lead to

			intensive/innovative provision, both qualification based and non-qualification based. This should be supplementary to provision available through national employment and skills programmes.			200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
	Skills to progress in work and to fund local skills needs.					
	E37: Tailored support to help people in employment, who are not supported by mainstream provision to address barriers to accessing education and training courses.		Supporting local areas to fund gaps in local skills provision to support people to progress in work, and supplement local adult skills provision e.g. by providing additional volumes; delivering provision through wider range of routes or enabling more intensive/innovative provision, both qualification based and non-qualification based. This should be supplementary to provision available through national employment and skills programmes.	▪ Number of people supported to participate in education ▪ Number of people retraining ▪ Number of people in employment engaging with the skills system	▪ Number of people gaining qualifications, licences and skills	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
	E38: Support for local areas to fund local skills needs. This includes technical and vocational qualifications and courses up to level 2		Supporting local areas to fund gaps in local skills provision to support people to progress in work, and supplement local	▪ Number of people receiving support to gain a vocational licence	▪ Number of people in education/training ▪ Number of people in employment, including self-employment, following support	Mission 6: By 2030, the number of people successfully completing high-quality

	and training for vocational licences relevant to local area needs and high-value qualifications where there is a need for additional skills capacity that cannot be met through mainstream funding.		adult skills provision e.g. by providing additional volumes; delivering provision through wider range of routes or enabling more intensive/innovative provision, both qualification based and non-qualification based. This should be supplementary to provision available through national employment and skills programmes.		▪ Number of economically active individuals engaged in mainstream skills education and training	skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
	E39: Green skills courses targeted around ensuring we have the skilled workforce to achieve the government's net zero and wider environmental ambitions.	▪ Increased number of people developing their skills to deliver local environmental priorities, such as those set out in Local Nature Recovery Strategies. Relevant courses could include environmental conservation or forestry operative apprenticeships, or Agriculture, Land Management and Production T Levels	Supporting local areas to fund gaps in local skills provision to support people to progress in work, and supplement local adult skills provision e.g. by providing additional volumes; delivering provision through wider range of routes or enabling more intensive/innovative provision, both qualification based and non-qualification based. This should be supplementary to provision available through national employment and skills programmes.	▪ Number of people receiving support to gain employment	▪ Number of people gaining a qualification following support ▪ Number of people in employment, including self-employment, following support	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 6: By 2030, the number of people successfully completing high-quality

					skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
	E40: Retraining support for those in high carbon sectors.	▪ Courses targeted at employees from local high carbon sectors to develop their existing skills in lower-carbon alternatives	Supporting local areas to fund gaps in local skills provision to support people to progress in work, and supplement local adult skills provision e.g. by providing additional volumes; delivering provision through wider range of routes or enabling more intensive/innovative provision, both qualification based and non-qualification based. This should be supplementary to provision available through national employment and skills programmes.	▪ Number of people receiving support to gain employment ▪ Number of people attending training sessions ▪ Number of people retraining ▪ Number of people receiving support to sustain employment	▪ Number of people gaining a qualification following support ▪ Number of people in employment, including self-employment, following support	Mission 1: By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. Mission 6: By 2030, the number of people successfully completing high-quality

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					skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
	E41: Funding to support local digital skills.	▪ Developing a community digital skills pathway programme	Supporting local areas to fund gaps in local skills provision to support people to progress in work, and supplement local adult skills provision e.g. by providing additional volumes; delivering provision through wider range of routes or enabling more intensive/innovative provision, both qualification based and non-qualification based. This should be supplementary to provision available through national employment and skills programmes.	▪ Number of people supported to engage in life skills	▪ Number of people gaining a qualification following support ▪ Number of people engaged in life skills support following interventions	Mission 6: By 2030, the number of people successfully completing high-quality skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing

						courses in the lowest skilled areas.

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Appendix 4

Ideas put forward

- Vision Derbyshire (DCC) business start-up programme continuation (currently funded from business rates retention).
- Creative workspace and cultural support programme based on consultation undertaken by DCC for the Derbyshire cultural framework.
- D2N2 Growth Hub
- Marketing Peak District and Derbyshire business support for tourism businesses and promotional campaigns to boost winter stays currently funded from European Development Fund (ERDF) and Community Renewal Fund (CRF) until September 2023.
- Digital high street and local Wi-Fi enhancement for towns.
- East Midlands Chamber with partners University of Derby and Marketing Peak district - business support programmes including events, peer networks and advice currently funded by ERDF and CRF.
- Voluntary sector delivery of volunteering and community employment and enterprise projects.
- Continuation of the ESF/Lottery co-funded Building Better Opportunities project delivered locally by the Volunteer Bureau and Zink
- Grants to town and parish councils to deliver events and public realm improvements as in the Welcome Back Fund.
- Projects emerging from the Big Buxton Conversations.
- Projects linked to and supporting Levelling Up bid capital projects (if successful).
- Projects emerging from the climate change action plan.
- Grants to local sports clubs.
- Nottingham Trent University (innovation/business support/skills.)

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ECONOMY AND GROWTH			
Chairman: Councillor Siddall Vice Chairman: Councillor Grooby Lead Officer: Neil Rodgers			
Date	Items	Contact Officer	Purpose/Method of Consideration
16-June-22	Appointment of Chairman and Vice-Chairman		
	Heritage Action Zone - Public Realm Consultation	Sarah Porru	
	Nutrient Neutrality (Part 2)	Mark James	
	Levelling Up Fund and UK Shared Prosperity Fund – Oral Update		
14-Jul-22	Green Town 20 mph Trials – Derbyshire	Simon Tranter - DCC	
	UK Shared Prosperity Fund	Neil Rodgers	
	Levelling Up Fund	Neil Rodgers	
15-Sep-22	Tour of backstage of Buxton Opera House (5.30pm)	Paul Kerryson	
	Future High Street Fund Development Strategy	Neil Rodgers	
24-Nov-22	Growth Strategy		
26-Jan-23			

06 July 2022

ECONOMY AND GROWTH			
16-Mar-23			
To add in	Visit Peak District / Marketing Peak District – Presentation		
	A57 Link Road Project Local Impact Report		
	Whaley Bridge Neighbourhood Plan		
	Update on Parking		
	Disposal of Land at Bowden Lane/A6 Chapel-en-le-Frith		
	HIF Funding Agreement		
	Chapel Masterplan		
	Dinting Employment Site		
	Buxton Neighbourhood Plan		

06 July 2022

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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