

## HPBC Key Priority Projects from the Strategic Asset Management Action Plan

The tables below sets out the top priority projects that have come out of the work undertaken so far on the strategic asset management action plan. The initial actions have been identified for each of the key projects, which with further action, analysis and review could bring about efficiencies and savings to the Council's General Fund portfolio.

Through the work undertaken to date, the strategic asset management plan has allowed for the identification of assets with potentially high capital and/or revenue expenditure or, the identification of another key factor making that asset a priority for review. Assets have been grouped accordingly, to broadly define the priority project areas and the key high level actions required in each of those project.

The priority projects are those as identified at Q2 2023, the priorities shall be kept under review to ensure focus is given to key projects and areas of work.

In a number of cases, actions are already underway to some of the buildings within the listed projects, and the projects will be updated accordingly.

<b>Project 1:</b>	<b>Accommodation Review (core buildings)</b>
<b>Sites:</b>	Buxton Town Hall and Municipal Building Glossop
<b>Action:</b>	<p>Review current Council and third party occupations – for third parties, understand terms/rental income and requirements going forward</p> <p>Consider the Council's future needs and the needs of third parties. Calculate requirements of space needed and space plan accordingly.</p> <p>Obtain specialist advice specifically on surplus space identified in planning, alternative use, valuation advice</p> <p>Quantify cost for make changes to the buildings.</p> <p>Consider other Council sites that could provide work space, strategically located throughout the district, if appropriate.</p>
<b>Proposed Outcomes:</b>	<p>Understand the Council's and third party requirements and future needs to develop future strategy.</p> <p>Identify and quantify surplus space and consider future options.</p> <p>Potential to generate capital receipts and/or generate increased income.</p> <p>Potential capital spend to future proof assets.</p>
<b>Timescales:</b>	<p>Q4 2023 – Q2 2024 For decision making on future requirements following review.</p> <p>Q3 2024 – onwards, for implementation of approved actions</p>

<b>Project 2:</b>	<b>Leisure Transformation</b>
<b>Sites:</b>	New Mills Leisure Centre, Buxton Swim and Fitness Centre, Glossop Leisure Centre and Glossop Victorian Swim Centre.
<b>Action:</b>	Implement Leisure Transformation Plan. Assets Team to support Service Commissioning in delivery of plan.
<b>Proposed Outcomes:</b>	<p>Savings on revenue and running costs.</p> <p>Savings of capital expenditure.</p> <p>Efficient and future proofed assets.</p> <p>Potential to generate capital receipt.</p> <p>Potential capital spend to future proof assets</p>
<b>Timescales:</b>	Q3 2023 – Q2 2024 (and in accordance with external funding timescales)

<b>Project 3:</b>	<b>Waste Depot Review</b>
<b>Sites:</b>	Buxton Mortuary (Silverlands Depot), Surrey Street Depot Glossop, Waterswallows Depot Garage Buxton.
<b>Action:</b>	<p>Asset Team to review with Service Commissioning the feasibility work completed to date and identify future needs for the service.</p> <p>Consider obtaining external specialist advice to develop strategy for waste sites.</p>
<b>Proposed Outcomes:</b>	<p>Generate efficiencies.</p> <p>Potential to generate capital receipts.</p> <p>Potential to reduce revenue costs and capital cost liabilities.</p> <p>Potential capital spend required to invest to create fit for purpose and future proof assets.</p>
<b>Timescales:</b>	<p>Target Date for actions: Q1 2024</p> <p>Output: Q4 2024-Q2 2026</p>

<b>Project 4:</b>	<b>Commercial Disposals</b>
<b>Sites:</b>	Market Street Depot (Buxton), Howard Town House (Glossop)
<b>Action:</b>	Market Street Depot– in progress (priority 1). Howard Town House (priority 2).  Complete review of asset and obtain approval for disposal if required.
<b>Proposed Outcomes:</b>	Generate capital receipts for Council.  Remove/reduce ongoing capital and revenue cost liabilities.
<b>Timescales:</b>	Priority 1: Target Date for output: Q1 2024 Priority 2: Target Date for output: Q1-Q3 2025

<b>Project 5:</b>	<b>Review Future Options</b>
<b>Sites:</b>	Hadfield Hall, Victoria Hall, Serpentine Depot, Ashwood Park Bowls Pavilion. Furness Vale Bowling Green Hut. Public Con. St Johns Road (out of use). Public Con. Heath Grove (out of use). Public Con. Ashwood Park (out of use). Public Con. Glossop Cemetery (out of use)
<b>Action:</b>	Review future options for sites to ensure efficient and fit for purpose portfolio of assets to deliver the Council services.  Consider options to mitigate ongoing capital and revenue liabilities.  Support where appropriate community/charity uses.  Support community/charity uses to obtain external funding to assist with upkeep and running costs of buildings, where appropriate.  Consider options to dispose or bring back in to use 'out of use' assets.  Invest to future proof asset, if appropriate.
<b>Proposed Outcomes:</b>	Reduce ongoing capital and revenue liabilities and costs.  Protect Community uses where appropriate.  Potential capital receipt and /or capital spend to future proof assets
<b>Timescales:</b>	Q2 2024 -Q2 2026

<b>Project 6:</b>	<b>Heritage Assets -Buxton</b>
<b>Sites:</b>	The Pavilion and Conservator and Buxton Opera House
<b>Action:</b>	<p>Work in close partnership with existing tenants.</p> <p>Ensure cohesive approach to capital works to assets and practical implementation.</p> <p>Work closely with existing tenants to explore opportunities for external funding to support these listed buildings.</p>
<b>Proposed Outcomes:</b>	Reduce capital and revenue liabilities whilst protecting heritage assets and supporting tourism to the District.
<b>Timescales:</b>	Target Date Q4 2023 – ongoing

<b>Project 7:</b>	<b>Regeneration – Buxton High Street Funds</b>
<b>Sites:</b>	The Springs Shopping Centre
<b>Action:</b>	Action as per Future High Streets Fund
<b>Proposed Outcomes:</b>	Delivery of Regeneration scheme for The Springs Shopping Centre
<b>Timescales:</b>	Q3 2023 – ongoing

<b>Project 8:</b>	<b>Regeneration - Glossop Halls</b>
<b>Sites:</b>	Glossop Town Hall, Market Arcade Shops, Glossop Indoor Market, Glossop Outdoor Market
<b>Action:</b>	Implement Glossop Halls strategy. Assets Team to support Community Services Team in delivery.
<b>Proposed Outcomes:</b>	<p>Delivery of Regeneration scheme for Glossop.</p> <p>Savings on revenue and running costs.</p> <p>Savings of capital expenditure.</p> <p>Efficient and future proofed assets</p>
<b>Timescales:</b>	Q3 2023 – ongoing