

Theory of Change- High Peak Culture Capital

Local challenges & opportunities requiring LU culture capital investment	What is the impact of these challenges or unrealised opportunities?	Intervention(s) that will address challenges/realise the intended outputs and outcomes?	Outputs What are the tangible outputs of the interventions?	Outcomes What are the social, economic and environmental benefits?	Impact What will the cumulative impact/benefit?
<p>Under investment in cultural assets and offer</p> <p>Balancing heritage value of assets with adapting to current cultural requirements</p> <p>Lack of flexibility of cultural stock limiting opportunities for wider engagement</p>	<p>Declining physical condition</p> <p>Financial sustainability (through declining use and/or opportunities foregone + increasing maintenance cost)</p> <p>Energy inefficiency of buildings Access limitations (physical &amp; parking)</p> <p>Inability to attract wider creative industry engagement and investment (incl. job creation and retention)</p> <p>Missing opportunities for wider community usage (including education / volunteering opportunities)</p>	<p>Victoria Hall refurbishment</p> <ul style="list-style-type: none"> <li>Bringing a cherished building back into use as a community focused performance and flexible space</li> </ul> <p>Rock Mill Centre</p> <ul style="list-style-type: none"> <li>Enhancing the existing facility to become a visitor destination through developing a series of interactive displays, alongside better travel planning and energy efficiency measures</li> </ul> <p>Milestone Studios</p> <ul style="list-style-type: none"> <li>Expansion of existing facilities to a fully equipped, accessible teaching workshop, contemporary exhibition space and artist studio</li> </ul> <p>Buxton Opera House</p> <ul style="list-style-type: none"> <li>Improving and futureproofing the condition of the building, as part of a longer-term plan of wider upgrading of the facility balancing heritage with current customer expectations</li> </ul>	<ul style="list-style-type: none"> <li>Renovation of 2 heritage buildings</li> <li>Improvement of 950m<sup>2</sup> of cultural space</li> <li>3 Non-domestic buildings with green retro-fits completed</li> <li>16 new parking spaces <u>created</u> and an active travel plan implemented</li> <li>8 Full-time equivalent jobs created</li> <li>11 Full-time equivalent jobs facilitated</li> <li>8 Full-time equivalent jobs safeguarded</li> <li>86 volunteering opportunities supported</li> </ul>	<ul style="list-style-type: none"> <li>Nealy 200,000 annual visitors / audience members to these improved cultural venues by 2029/30</li> <li>850 annual cultural events by 2029/30</li> <li>At least one facility upgraded to EPC rating C or above</li> <li>Increase of people / customers / visitors / users who report a positive experience at Buxton Opera House from 50% to 55%</li> <li>50 Enterprises receiving non-financial support by 2029/30</li> </ul>	<ul style="list-style-type: none"> <li>Improved health and wellbeing of <u>local residents</u> (due to increased access to heritage, culture, learning and emotional development) - <b>improved life expectancy and quality of life</b></li> <li>Modernisation of local arts and heritage offer, leading to a vibrant, growing and sustainable culture sector - <b>increased economic activity</b></li> <li>Increased footfall, dwell time and visitor economy- <b>increased economic activity</b></li> <li>Increased skills through volunteering and learning – <b>increase in employment and higher skill/higher wage</b></li> <li>Increased sustainability of community organisations (through DLUHC and council investment) - <b>increased community resilience</b></li> <li>Increased pride in place - <b>increased community resilience</b></li> </ul>

**Context**

- Lack of cultural activities outside of main population areas – the solution in part requires the catalytic impact of established ‘core’ offers in these areas, raising the profile of culture for the area and enabling smaller scale projects to be developed that can complement and expand upon this offer