

## Appendix D: Above Tolerance Opportunity Risks

ALT Owner	Ref	Opportunity	Controls	Fruition Plans
<b>Strategic</b>				
Mark Trillo  Impact – 5 Likelihood - 3	SRRO - 1	Housing Growth	<ol style="list-style-type: none"> <li>1. Affordable Homes Programme.</li> <li>2. Empty Homes Strategy in place.</li> <li>3. Accelerated Housing Delivery Programme</li> <li>4. Local Plan adopted in 2020. Steering group to be convened to prepare for the next iteration, regeneration will be part of the group.</li> </ol>	<ol style="list-style-type: none"> <li>1. Empty homes strategy implementation.</li> <li>2. Focus on growth agenda through Local Plan delivery and the revision of the Growth Strategy – including the realisation of the Accelerated Housing Delivery Programme.</li> <li>3. Disposal of remaining Council owned sites being programmed for 2025/26.</li> <li>4. Exploring avenues to increase affordable housing supply in Staffordshire Moorlands and the potential acquisition of S106.</li> </ol>
Andrew Stokes  Impact – 4 Likelihood - 4	SRRO - 2	Business Growth	<ol style="list-style-type: none"> <li>1. Growth Hub referrals.</li> <li>2. Provision of employment units</li> <li>3. Business Newsletters advising of grant funding opportunities and training events to help businesses survive and flourish</li> <li>4. Develop pipeline of new sites suitable for economic development/ business expansion.</li> </ol>	<ol style="list-style-type: none"> <li>1. Implement the accelerated business growth and employment programme.</li> <li>2. Work with LEP partners to access vital funding to support business growth.</li> <li>3. New business support schemes provided by SPF funds</li> <li>4. Identify priority list of employment sites for purchase or disposal</li> <li>5. Review the Growth Strategy</li> </ol>
Mark Trillo  Impact – 3 Likelihood - 4	SRRO - 4	Effective contractor relationships	Current procurement and contract management arrangements	<ol style="list-style-type: none"> <li>1. Greater focus on the Council as commissioner</li> <li>2. Effective contract management arrangements that build up effective partnership arrangements</li> <li>3. Focus on Contract Management within the Procurement Strategy Implementation and delivery of the key priority actions commenced from January 2023.</li> </ol>
Mark Trillo  Impact- 4 Likelihood- 4	SRRO -5	Delivery of the 3 LUF investment schemes	<ol style="list-style-type: none"> <li>1. Effective programme and project management methodology for the delivery of the scheme</li> <li>2. Project/steering/monitoring groups established reporting weekly, bi-weekly, monthly and quarterly</li> <li>3. Mutual ventures engaged to mobilise the initiation/inception of the scheme</li> </ol>	<ol style="list-style-type: none"> <li>1. Weekly/Biweekly Operational Project group meetings.</li> <li>2. Monthly programme board meetings.</li> <li>3. Quarterly Transformation Board meeting specific to LUF funding.</li> <li>4. Members updated at least 6 monthly.</li> <li>5. Monitoring and evaluation document to central Govt quarterly/6 monthly.</li> </ol>
<b>Operational</b>				
Andrew Stokes  Impact – 3	ODTO R1	Efficiency opportunities arising from the implementation of	The IT strategy has been evaluated, we have created a clear picture of the way forward and the required actions.	IT strategy approved, and action plan being implemented in conjunction with Socitm and Invuse. Alliance our future project in progress.

Likelihood - 4		new IT systems		
<b>Projects</b>				
Andrew Stokes – Procurement Workflow  Impact – 3 Likelihood – 4	PWO pp1	A new Alliance intranet, procurement workflow and staff training using M365 tools to align with our digital strategy.	The current Alliance intranet (which also hosts the procurement workflow) is based upon a version of Drupal which is due to expire. We have explored our options and have appointed Invuse to deliver a new Alliance intranet using SharePoint. The scope also includes the design of a new procurement workflow using M365 tools and general M365 training for all staff across the organisation.	Contract awarded, work has commenced. Testing in progress.
Andrew Stokes – Tunstall Road  Impact – 4 Likelihood - 3	1	Delivery of up to 105 homes and 20,000 sqft employment space.	A masterplan of site options and layouts was completed in 2018, with owners' input, to inform local plan. It recommended follow up work to Recommended next steps: - Formal valuations of the two residential properties which are included - Prepare and undertake land equalisation proposals including undertaking negotiations with landowners - Preparation of business case for council to consider purchase of part of site/ marketing of site to developers and/or procurement.	1. Continued liaison with Homes England so project trajectory on their radar (potential funding) 2. Continued liaison with LEP re project as SS LEP pipeline (although project is would not be shovel ready until second stage work undertaken). Budget allocation of £40,000 to support moving forward once the regeneration team is fully resourced. Growth Strategy is under review alongside the Local Plan review to consider further facilitation and enabling activity to bring the site forward.